

Borough of Gettysburg Adams County, Pennsylvania 59 East High Street Gettysburg, PA 17325

Telephone: (717) 334-1160 FAX: (717) 334-7258 www.gGettysburgPA.gov

BOROUGH OF GETTYSBURG

2024 Budget Proposal Presentation

October 10, 2023

Presented by: Charles R. Gable, MPA Borough Manager



Economic Trends

8-Year Pillow Tax Comparison



\$128,132

\$127,210

\$106,480

\$70,665

\$55,184

November

December

\$86,416

\$56,213

\$81,685

\$61,519

\$99,305

\$75,006

\$32,988

7-Year General Fund **Budget History**

	Year	Budget
	2016	\$4,681,497
	2017	\$4,689,852
	2018	\$4,807,878
	2019	\$4,900,564
*Amended Budget –	2020	\$5,317,566
COVID	2020*	\$5,084,918*
Pandemic	2021	\$4,634,984
	2022	\$6,577,697
	2023	\$6,076,390

Economic Trends

Surplus (Deficit)

2016 **\$321,573** 2017 **\$139,707** 2018 \$135,716 2019 **\$269,833** 2020 (\$194,119) 2021 \$1,096,758 2022 \$281,239

Zero Based Budget Model

Services/Programs Considered While Preparing this Budget Proposal

Debt Service Special Events Street Cleaning MS4 Mandates Traffic Signal Timing Bus/Transit Services

How Budget Was Drafted

- ✓ Designed around programs/services
 - Cost to fund those programs/services
 - Analyzes the needs within each department
 - Considers ARPA Funding
 - Incorporates 2022-2026 CIP
 - ❖ Acknowledges Historic Inflationary Pressures
- ✓ Creates Funding Mechanisms to Fully Fund Programs/Services

Police – Crime Prevention
Parking Enforcement
Street Repair/Construction
Street Lighting
Snow Removal
Refuse/Recycling Services
Yard Waste Pick-Up
Storm Drainage
Recreation Services
Land Use Planning

Water/Sewer Services
Code Enforcement
Economic Development
Emergency Preparedness
Cable Television
Fire Services
Ambulance/EMS Services
Traffic Enforcement/Calming
Sidewalk Maintenance
Capital Investments (CIP)

(301) Real Property Tax

- ✓ Millage:
 - > (Fund 01) 4.1770 mils
 - > (Fund 03) 0.5000 mils
 - Increase from 0.2500 to 0.5000
- ✓ Assessments at:
 - > (2%) Discount
 - > (Par) Face Value
 - > (10%) Penalty
 - ✓ Real Estate Transfer
 - ✓ Local Services Tax
 - ✓ Amusement/Admission Tax
 - ✓ Mechanical Device Tax

Revenue

(305) Occupational Tax

- ✓ Assessments at:
 - > (2%) Discount
 - > (Par) Face Value
 - > (10%) Penalty
 - ➤ Delinquent (TCB)

Revenue

(310) Local Enabling Tax (Act 511)

- ✓ Par Capital Taxes:
 - > (2%) Discount
 - (Par) Face Value
 - > (10%) Penalty
 - Delinquent (TCB)

- ✓ Par Capital Taxes:
 - > (2%) Discount
 - > (Par) Face Value
 - > (10%) Penalty
 - ➤ Delinquent (TCB)

(321) Business Licenses/Permits

- ✓ Towing Licenses
- ✓ RRUO Licenses
- ✓ Yard Sale Permits
- ✓ Transient Retail Permit
- ✓ Outdoor Dining Permit
- ✓ Amusement Licenses
- ✓ Special Event Permit
- ✓ Guided Walking Tours Licenses
- ✓ Carriage Ride Licenses
- ✓ Cable Television Franchise

Revenue

(322) Non-Business Licenses/Permits

- ✓ Land Use Permits
- ✓ Building Permits (Non-UCC)
- ✓ Recycling Permit
- ✓ Building Permits (UCC)
- ✓ Sign Permits
- ✓ Highway Occupancy Permit
- ✓ Solicitation License

(331) Fines & Forfeits

- ✓ Court District Magistrate
- ✓ Clerk of Courts
- ✓ Code Violation Fines
- ✓ Code Fines Magistrate
- ✓ State Police Fines
- ✓ Police Fines Magistrate
- ✓ Parking Violation Fines
- ✓ Parking Fines Magistrate
- ✓ Restitution
- ✓ Court Fees Reimbursed
- ✓ Postage Reimbursed
- ✓ Bank Fees Reimbursed

Revenue

(341) Interest Earnings

- ✓ Interest on Checking Account
- ✓ Interest on CDs

Revenue

(342) Rents & Royalties

✓ Royalties from Cell Tower Rent

Revenue

(351) Federal Grants

✓ Federal Grants - Public Safety

(354) State Operating Grants

✓ ACT 101 Recycling Grant

Revenue

(355) State Shared Revenue

- ✓ PURTA Public Utility Tax
- ✓ State Grants Public Safety
- ✓ Alcoholic Beverages Licenses
- ✓ Foreign Fire Insurance Premiums
- ✓ Motor Vehicle Fuel Taxes

Revenue

(357) Local Government Units

✓ Pillow Tax – County of Adams

Revenue

(361) Charges for Services

- ✓ Subdivision & Land Development
- ✓ Rezoning Requests
- ✓ Zoning Certification Letter
- ✓ Zoning Hearing Board Fees
- ✓ RRUO Inspection Fees
- ✓ Sales (Merchandise/Flags/Pins)
- √ Records Reproduction (RTK)
- ✓ Accident Reports
- ✓ Civil Service Testing Fees
- ✓ Reimbursements
 - Public Works
- Engineer Fees

Police

- ➢ GFD
- Parking
- > Insurance Claims
- ➤ GBSWA
- > CDBG

> MSG

(363) Highways & Streets (Parking)

- ✓ PennDOT Winter Maintenance Contract
- ✓ Parking Permits
 - > RPP
 - > LPP
- ✓ Parking Facilities
 - RHA Garage (KIOSK/APP)
 - > RHA Garage (Passes)
- ✓ Surface Parking Lots
 - County Lot
 - Borough Lot
- ✓ Parking Meters
 - ➤ Short Term Street
 - Long Term Street
 - Rented

Revenue

(367) Culture & Recreation

- ✓ Donations
 - Corporate
 - Private
 - Police

Revenue

(389) Miscellaneous

✓ COVID Loan Payments

Revenue

(390) Other Financing Sources

√ Fuel Sales – Facility Fees

- ✓ Seven (7) Council Salaries and associated payroll taxes
- ✓ Provides Mayor funds for keys to the city, coins, declarations, various gifts, etc.
- ✓ Laptop comuters, phones, software, etc.
- ✓ Provides for professional development training

What Does this Department Fund? (400) Legislative

- ✓ Mayor Salary
- ✓ Manager, Borough Secretary, Accountant, HR Coordinator Salaries
 - Associated payroll taxes, benefits, and insurances

What Does this Department Fund?

(401) Office of the Manager

- ✓ Manager Salary
 - > 4% GBSWA; 96% Borough
- ✓ Accountant Salary
 - > 20% GBSWA; 80% Borough

What Does this Department Fund? (403) Tax Collection

- √ Salary for PT Tax Collector
 - Associated payroll taxes
- ✓ Tax Collection Fees

- ✓ Operating Supplies
- ✓ Bond Insurance

- ✓ Operating Supplies
- ✓ Merchandise Purchases
 - > flags, pins, etc.
- ✓ Broadcasts on Community TV
- ✓ 2 Newsletters
- ✓ Postage
- ✓ Computer/Copier/Video Parts
- ✓ Professional Services
 - ➤ CIP 465-01 Gettysburg Welcome Center
 - Michael Baker, Int. Grant Writing
 - **CIP 439-04** Raise Grant Resubmission
 - CIP 439-04 SS4A Grant Submission)
 - ❖ CIP 454-05/06 TA Set Aside Grant Submission
- ✓ Borough Engineer (outsourced)
- ✓ Phone/Internet Fees

What Does this Department Fund?

(409) General Government Administration

- ✓ Computer Software Fees:
 - > Finance/Payroll
 - > IT Services
- ✓ Utility Bills and Building Maintenance
- ✓ Insurances, Bank Fees and Commissions
- ✓ Borough Solicitor/Labor Attorney
- ✓ Audit
- ✓ Legal Advertising Fees
- ✓ Professional Development
- ✓ Insurances

- ✓ Computer Software Fees/IT Management/Internet
- ✓ Radio Maintenance/Phone Systems
- ✓ Insurances
- ✓ Contracted Services
 - ▶ LEXIPOL
 - Background Investigations
- ✓ Professional Development/Training
- ✓ Operating Supplies
- ✓ Legal Services
- ✓ Professional Services
 - CBY; YIS; NMS Labs; CODY
- ✓ Equipment:
 - Camera Systems (body/dash)
 - Investigative Equipment
 - Vests/Uniforms
 - Guns/Ammunition/TAZER Maintenance
 - Vehicle Maintenance & Fuel
 - Fleet Management Program
 - 2021 Dodge Durango Police Package
 - One (1)2024 Dodge Durango Pursuit AWD (Chief)

Auxiliary

Officers

- Three (3) 2024 Dodge Durango Pursuit AWD
- One (1) 2022 Ford F-150 Pursuit
- One (1) 2022 Ford Interceptor SUV
- One (1) 2022 Dodge Durango (unmarked)

What Does this

✓ Salary, OT, and associated payroll taxes, (410) Police

associated payroll taxes, benefits and insurances for the following personnel:

Chief of Police



✓ Multiple Security Upgrades

What Does this Department Fund?

(413) Code Enforcement

- ✓ Contracted Services with PMCA
- ✓ Operating Supplies/Postage
- ✓ Phone, internet, software fees
- ✓ IT Services
- ✓ Fleet Management (2021 Traverse)
- ✓ Professional Development
- ✓ Salaries, associated payroll taxes, insurances and benefits for the following employees:
 - Director of Planning, Zoning, & Code Enforcement
 - Historic & Environmental Preservation Coordinator
 - 60% GBSWA; 40% Borough
 - Management Assistant
 - Code Compliance Officer
- ✓ Operating Supplies
- ✓ Postage

What Does this Department Fund?

(411) Fire

- ✓ Required Insurances
- ✓ Utility Bills
- ✓ Fire Tax Transfer

What Does this Department Fund?

(414) Planning

- ✓ Engineering Fees
- ✓ Telephone/Internet
- ✓ Computer Software/IT Management Services
- ✓ Professional Development
 - Staff
 - Planning Commission / HARB
- ✓ Legal Services
 - Legal Advertising
 - Ordinance Review

What Does this Department Fund? (430) Public Works

- ✓ Salary, plus associated payroll taxes, insurances, and benefits for the following personnel:
 - Public Works Director
 - Foreman
 - Four (4) Laborers (FT)
 - One (1) Mechanic (FT)
 - Part-Time Employee(s)
- ✓ Utility Bills
- ✓ Building Repairs and Maintenance
 - ✓ Boom Mower
- ✓ Operating Supplies
- ✓ Vehicle Maintenance/Fuel
- ✓ Insurances & Certifications
- ✓ Telephone/Internet/IT

 Management Services and
 Software Packages

What Does this Department Fund?

(415) Emergency Management

- ✓ Civil Service Testing Supplies
- ✓ EMA Coordinator Stipend

What Does this Department Fund?

(421) Health

- ✓ ACT 101 Recycling Initiatives
- ✓ Trap, Neuter, Release (TNR) Program
- ✓ Capital Purchases
 - > Fleet Management Program
 - Two (2) Ford F250 Ongoing Lease
 - Three (3) Ford F550 Ongoing Lease
 - Two (2) Ford F150 Ongoing Lease
- ✓ Capital Projects
 - **CIP 430-01**
 - Public Works Equipment Upgrades
 - Leaf Vacuum Truck

What Does this Department Fund? (433) Traffic Control

(433) Traffic Control
Devices

- ✓ Replace/Repair road signs & Markings
 - Lighted Crosswalks
- ✓ Utility Bills

What Does this Department Fund?

(432) Winter Maintenance Services

- ✓ Rental of Machinery & Equipment
- ✓ Snow/Ice Removal Materials

What Does this Department Fund?

(434) Street Lighting

- ✓ Utility Bills
- ✓ Repairs and Maintenance

What Does this Department Fund?

(435) Sidewalks & Crosswalks

- ✓ Capital Projects
 - **❖** CIP 435-02
 - Sidewalk Replacement Program
 - CIP 454-06
 - Gettysburg Inner Loop Phase B2
- ✓ Engineering✓ Repairs &
- Kepairs & Maintenance

What Does this Department Fund?

(438) Bridges

- ✓ Bridge Inspections and Maintenance
- ✓ Capital Projects
 - CIP 438-02 Bridge Construction

What Does this Department Fund?

(436) Storm Sewers & Drains

Fund 09 Gettysburg Borough Storm Water Authority (GBSWA)

Not Budgeted by Borough Council

What Does this Department Fund?

(439) Roads & Alleys

- ✓ General Roadway Resurfacing and Treatments for Alleys
- ✓ Engineering

- ✓ Capital Projects
 - CIP 439-04 Gettysburg Gateway Connectivity Project a.k.a. Baltimore Street Revitalization
 - CIP 454-05 & CIP 454-06 Gettysburg Inner Loop Phase B1/B2
 - CIP 439-07 Highland & Johns Avenue

What Does this Department Fund? (445) Parking

- ✓ Salary, plus associated payroll taxes, insurances, and benefits for the following personnel:
 - Parking Manager
 - Two (2) PEO (FT)
 - Part-Time Employee(s)
- ✓ Repaint meter bases and traffic light poles

- ✓ Vehicle Maintenance/Fuel
- ✓ Fleet Management Program
 - 2021 Chevy Traverse Payments
 - 2019 Chevy Colorado Payments
- ✓ Software & IT Management Services
- ✓ Required Insurances
- ✓ Bank Fees
- ✓ Operating Supplies
- ✓ Utility/Phone/Internet Bills
- ✓ Insurance
- ✓ Building Repairs & Maintenance
- ✓ Capital Projects
 - CIP 445-01 RHA Garage KIOSK Upgrades
 - CIP 445-01 RHA Garage Car Counter System

What Does this Department Fund?

(454) Parks & Recreation

- ✓ GARA Appropriation
- ✓ Insurance
- ✓ Utilities
- ✓ Special Events Appropriations

What Does this Department Fund? (455) Shade Tree

- ✓ Pruning/Clean-Up Services
- ✓ Tree Purchases
- ✓ Other Operating Supplies

What Does this Department Fund?

(492) InterFund Transfers Out

- ✓ Fund Transfers to Service Debt
- ✓ Fund Transfers to CDBG
- ✓ Fund Transfers to Revolving Loan
- ✓ Fund Transfers to General Fund

What Does this Department Fund?

(465) Community Development

- ✓ Non-Govt. Appropriations:
 - Main Street Gettysburg
 - Rabbit Transit
 - Adams County Arts Council

What Does this Department Fund?

(471) Debt Principal (472) Debt Interest

- ✓ 2010 General Obligation Bond
- √ 2016 General Obligation Bond
- ✓ PIB Loan East Middle Street

Revenue Projections

Fund 23 – Debt Service \$641,559

Fund 01 – General Fund \$5,900,534 Fund 30 – Capital Reserve \$550

Fund 03 – Fire Protection \$249,500 Fund 35 – Liquid Fuels \$177,730

Fund 04 – CDBG \$261,599 Fund 40 – Revolving Loan \$116,730

Fund 18 – Capital Projects \$1,490,638 Fund 96 – ARPA \$1560

Expense Projections

Fund 23 – Debt Service \$641,559

Fund 01 – General Fund \$6,612,023 Fund 30 – Capital Reserve \$1,288,693

Fund 03 – Fire Protection \$249,500 Fund 35 – Liquid Fuels \$90,550

Fund 04 – CDBG \$261,584 Fund 40 – Revolving Loan \$0

Fund 18 – Capital Projects \$1,554,638 Fund 96 – ARPA \$686,528

Surplus / (Deficit) Projections

Fund 23 – Debt Service \$0

Fund 01 – General Fund (\$711,489) Fund 30 – Capital Reserve (\$1,288,143)

Fund 03 – Fire Protection \$0

Fund 35 – Liquid Fuels \$87,180

Fund 04 – CDBG \$0 Fund 40 – Revolving Loan \$116,730

Fund 18 – Capital Projects \$0 Fund 96 – ARPA (\$686,528)

Capital Improvement Plan 2022 – 2026

TOTAL = \$26,771,757

436-01A	Culps Run Stream Restoration	\$775,000	430-01	Public Works Equipment	\$756,752
436-01B	Chambersburg Street Storm Sewer	\$143,000	439-07	Highland & Johns Avenues (N.)	\$608,000
439-14	South Street Streetscape	\$390,000	439-08	Highland & Johns Avenues (S.)	\$425,000
439-04	Gateway Connectivity Project	\$10,728,896	439-13	Breckenridge Streetscape	\$271,604
435-01	Sidewalk Master Plan	\$25,000	445-01	RHA Garage Maintenance	\$130,000
454-05	GIL Phase B1	\$750,000	430-02	Public Works Facilities Plan	\$1,783,980
454-06	GIL Phase B2	\$1,327,000	436-06	Mayor Alley Stream Stabilization	\$20,000
436-05	Bream Alley	\$10,000	454-07	GIL Phase C	\$800,000
436-03	Stevens Run Wall Construction	\$412,245	439-10	East Railroad Street	\$100,000
439-05	Street Preservation Contract #1	\$205,000	454-02	GARA Upgrades – Parking Lot	\$30,000
439-09	Long Lane Storm Sewer/Resurfacing	\$572,000	454-03	GARA Upgrades – Facilities	\$1,680,000
436-01	SCCAP Storm Sewer Pipe Plan	\$20,000	445-02	Public Parking Structure	\$1,350,000
439-01	Lincoln Highway Master Plan	\$100,000	415-03	Area Segregation – Traffic Signals	\$175,000
435-02	Sidewalk Replacement Program	\$300,000	415-04	Area Segregation – Barricades	\$147,000
439-06	Street Preservation Contract #2	\$284,000	439-11	Wolf Alley	\$20,000
465-01	Gettysburg Welcome Center	\$1,500,000	415-02	Area Segregation – Boards	\$124,000
438-02	Bridge Maintenance/Construction	\$198,280	439-12	Sheely Alley	\$10,000
439-02	Hanover Street Master Plan	\$50,000	454-04	GARA Upgrades – Rest Rooms	\$100,000
465-02	Gateways at Borough Limits Plan	\$50,000	445-03	Parking Structure (Steinwehr)	\$400,000

Capital Improvement Plan 2022 – 2026

TOTAL = \$26,771,757

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435-01	Sidewalk Master Plan	\$25,000	445-01	RHA Garage Maintenance	\$130,000
454-05	GIL Phase B1	\$750,000	430-02	Public Works Facilities Plan	\$1,783,980
454-06	GIL Phase B2	\$1,327,000	436-06	Mayor Alley Stream Stabilization	\$20,000
436-05	Bream Alley	\$10,000	454-07	GIL Phase C	\$800,000
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465-02	Gateways at Borough Limits Plan	\$50,000	445-03	Parking Structure (Steinwehr)	\$400,000

Other Capital Improvements:

- Security Upgrades
- Repainting Meter
 Bases and Traffic Poles
- Borough Building Maintenance
- RHA Garage KIOSK Upgrades
- RHA Garage Car Counting System
- **❖ Police Drone**

2022 – 2026 Capital Improvement Projects In This Budget:

- CIP 439-04 Gettysburg Gateway Connectivity Project
- **❖ CIP 465-01 Gettysburg Welcome Center**
- CIP 454-05 Gettysburg Inner Loop Phase B1
- CIP 454-06 Gettysburg Inner Loop Phase B2
- CIP 430-01 Public Works Equipment
- CIP 435-02 Sidewalk Replacement Program
- CIP 436-05 Bream Alley
- CIP 439-07 Highland & Johns Avenues
- CIP 438-02 Bridge Maintenance

	301	Real Property Tax	\$2,070,634
	305	Occupation Tax	\$17,519
	310	Local Enabling Tax (Act 511)	\$1,101,702
FUND 01	321	Business Licenses/Permits	\$137,573
General Fund	322	Non-Business Licenses/Permits	\$33,322
General Fund	331	Fines & Forfeits	\$367,407
	341	Interest Earnings	\$17,185
	342	Rents & Royalties	\$42,600
2024	351	Federal Grants	\$1,250
TOTAL	354	State Operating Grants	\$8,575
Revenues	355	State Shared Revenue	\$261,052
Neverioes	357	Local Government Units	\$175,500
	361	Charges for Services	\$490,490
\$5,900,534	363	Highways & Streets (Parking)	\$1,155,390
	367	Culture & Recreation	\$2,875
	390	Other Financing Sources	\$1,710
	395	Refund of Prior Year Expenses	\$15,750

400	Legislative	\$32,592	
401	Office of the Manager	\$424,015	
403	Tax Collection	\$44,393	
409	General Govt. Administration	\$388,737	FUND 01
410	Police	\$2,564,596	General Fund
411	Fire	\$106,592	General Fund
413	Code Enforcement	\$24,830	0000
414	Planning	\$444,947	2023
415	Emergency Management	\$3,600	TOTAL
421	Health	\$1,355	Expenditures
430	Public Works	\$904,442	LAPEHUHUTES
434	Street Lighting	\$85,750	
435	Sidewalks & Crosswalks	\$75,000	\$6,612,023
438	Bridges	\$4,500	
439	Roads & Alleys	\$62,225	
445	Parking Facilities	\$373,213	
454	Parks, Recreation & Grounds	\$95,243	
455	Shade Tree	\$20,000	
465	Community Development	\$53,880	
492	InterFund Transfers Out	\$902,113	

CURRENT MILLAGE IN 2023

General Fund Millage = 2.9099 Fire Fund Millage = 0.2500 Debt Service Millage = 1.2671

TOTAL Millage = 4.4270

PROPOSED MILLAGE IN 2024

General Fund Millage = 2.9099 Fire Fund Millage = 0.5000 Debt Service Millage = 1.2671

TOTAL Millage = 4.6770

2024 BUDGET IS NOT BALANCED

EXPENDITURES EXCEED REVENUE BY

\$711,489

NOTE:
ARPA Funds are
NOT Included as
Revenue
Replacement in
this Scenario

Reasons for Imbalance:

- ✓ Two Additional Police Officers:
 - Labor Burden ~ \$107,000
 - Labor Burden ~ \$107,000
- ✓ Health Insurance Up 7.2%
- √ ~\$72,000 Additional MMO
- ✓ Debt Service

Removing ALL Except
Debt Service, Structural
Deficit Remains:

~\$390,000

Deadline to Solve Structural Deficit: December 31, 2026



Borough of Gettysburg Adams County Pennsylvania 59 East High Street Gettysburg, PA 17325

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July 26, 2021

What Does It Mean for Gettysburg

The American Rescue Plan Act of 2021

Presented By: Charles R. Gable, MPA Borough Manager





U.S. Treasury Issued Additional Guidance in Mid-May:

- 1) May 10, 2021 ARPA Fact Sheet
- May 17, 2021 Interim Final Rule
 Federal Register/Vol. 86, No. 93 / Rules and Regulations

\$2,007,880

2-Year Funding Certainty:

- Grants will be released in two increments
 - ½ following enactment
 - ½ 12-months following receipt of first payment

Cash Management:

NOT Subject to Cash

Management Improvement Act

30% of funds, or \$19.5 Billion, is obligated to cities with less than 50,000 residents

Grant calculations based on population size only

Gettysburg was included in with Non-Entitlement Units of Local Government

HOWEVER

Gettysburg is a <u>DIRECT ENTITLEMENT COMMUNITY</u> for CDBG purposes

(i.e., classified as low-to-moderate income)

Туре	Amount (\$ Billions)
States & District of Columbia	\$195.3
Counties	\$65.1

Metropolitan Cities \$45.6

Tribal Governments	\$20.0
Territories	\$4.5
Non-Entitlement Units of Local Government	\$19.5

PROPOSED MILLAGE IN 2024

General Fund Millage = 2.9099 Fire Fund Millage = 0.5000 Debt Service Millage = 1.2671

TOTAL Millage = 4.6770

Reminder:

ARPA Revenue Will Expire in 2026. The Structural Deficit Will Once Again Emerge as a Challenge to the Budget in 2027.

In Order to Balance Council Should Consider Various Options:

- 1. Keep pace with inflation
 - Raise \$79,632 with a 0.1573 mil increase each year for the next 3 years
 - Softens the blow in 2027 by preparing now
- 2. Raise \$107,000 to support (1) additional Police Officer
 - This equals a ~0.2001 mil increase
- 3. Increase Overnight Parking Rates in RHA Garage = \$18/night
 - = \$0.75 per hour
 - = Increases Parking Revenue by ~\$100,000 annually
- 4. Increase Selected Fees
 - RPP Permit
 - RRUO Licenses / Inspections
 - Land Use Permits
 - Fuel Facilities Fees / HOP Permit Fees
- 5. Utilize ARPA Funds to support the 'provision of government services'



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Questions and Discussion

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